

Report to the People 2025



Yukon-Kuskokwim
HEALTH CORPORATION

REPORT TO THE PEOPLE 2025

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Tuntutuliak village health clinic, August 2025. Village clinic staff are the heart of healthcare at YKHC, providing care close to home for customers in communities throughout the Yukon-Kuskokwim region. Photo by Katie Basile.

We love to hear from our customers across the region. We accept feedback via email at customer_feedback@ykhc.org and have comment cards at our clinics and at the hospital. We work with an outside company that calls and texts customers who have been to our hospital to ask for their feedback.

Your responses help us know how we can improve – and when we have done well!



BOARD OF DIRECTORS

The Board of Directors and delegates from each tribe are invited to attend YKHC's annual Tribal Gathering to help identify priorities for the upcoming year.

Elected by the Tribal Councils of each of the 58 federally recognized Tribes in the YKHC service area, the Board of Directors is the chief policy-making body of the corporation, exercising overall control, management and supervision.

Unit 1



Mary Ayunerak Alakanuk



Sara T. Prince Kotlik

Unit 2



Geraldine Beans St. Mary's



Gloria George Mtn. Village

Unit 3



Margaret Mute Upper Kalskag



Mary Willis Stony River

Unit 4



Danielle Epchook Kwethluk



Mike Williams Sr. Akiak

Unit 5



Stanley Hoffman Jr. Bethel



Alton Alexie Bethel



Walter Jim Bethel

Vacant Unit 5

Unit 6



Sam Tinker Sr. Kasigluk



Adolph Lewis Kwigillingok

Unit 8

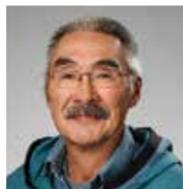


Simeon John Toksook Bay



James Sipary Toksook Bay

Unit 9



Patrick Tall Chevaka



John Uttreyuk Scammon Bay

Unit 10



Darren Cleveland Quinhagak

Unit 11



Rebecca Bostrom Grayling



Chris Larson, Napaskiak
Honorary Board Member



The Yukon-Kuskokwim Health Corporation is a Tribal health care organization, serving nearly 30,000 people from 58 federally recognized tribes who live in the Yukon-Kuskokwim region, an expansive area in southwest Alaska that covers 75,000 square miles. The region contains thousands of lakes and two primary rivers—the Kuskokwim and Yukon.

The Yukon-Kuskokwim region is home to three cultures: Yup'ik, Cup'ik, and Athabascan. Traditionally, Yup'ik have lived throughout the region; Cup'ik call Nunivak Island and coastal villages home; and Athabascans have resided along the Yukon River and interior villages.

LEADERSHIP MESSAGE

Waqaa!

We accomplished much in 2025 and are looking forward to continuing this good work in 2026.

Increased access to care and improved workforce

Over the past year, we focused on recruiting and retaining more health aides. Last year, we announced a new sign-on bonus of \$7,500 for new health aides that is currently in effect. Becoming a health aide is a wonderful opportunity to be a health care leader in your community and is incredibly rewarding. Health aides directly help others and have a meaningful impact on people's lives.

Retaining our current health aides is equally important as recruiting new health aides. Therefore, all current health aides received a 5% salary increase in 2025. This salary increase came after comparing our salaries to market and is in addition to our annual corporate-wide merit increases of 2% or more that have been achieved by the company for the last 11 years in a row. Numerous training and support opportunities are also available to all health aides.

If you are interested in more than a paycheck, become a health aide and help lead your community to better health and wellness. Go to www.ykhc.org/work to learn more and join our team.

More cancer prevention and early detection

Last summer YKHC offered two new cancer prevention and detection services at our five sub-regional clinics. Recently, the U.S. Food and Drug Administration approved the first ever self-collected cervical cancer screening kit. It consists of a vaginal sample self-collection device that tests for human papillomavirus, or HPV. HPV is one of the leading causes of cervical cancer. Individuals of average risk begin testing at age 25. Similarly, YKHC also offers an HPV vaccine to youth of both sexes that is safe and highly effective at preventing HPV infections that can cause some cancers later in life.

Second, our mobile mammography imaging unit traveled throughout all five sub-regional clinics and offered mammogram screenings to help detect breast cancer early, when it is more treatable. Persons at average risk should get a mammogram beginning at age 40. We plan on offering this service again in 2026.

Lastly, YKHC offers colorectal cancer screening. Since Alaska Natives are at higher risk for developing colorectal cancer, YKHC recommends screening starting at age 40—or earlier for people with a family history of colorectal cancer. Screening can be accomplished in one of three ways: Every year by obtaining a home stool test; Every three years by submitting a Cologuard stool test while in



Darren Cleveland,
YKHC Board Chair



Dan Winkelman,
President and CEO

Bethel; or every ten years by having a colonoscopy at the Bethel hospital.

The at-home cervical cancer screening kit and mammograms are always available at the Bethel hospital. Currently colonoscopies are only offered at the Bethel hospital. Cancer prevention and detection is complicated and there are benefits and risks of screening. Different types of cancer screenings are more effective and comprehensive than other methods. As always, schedule a visit with your health care provider to discuss what is appropriate for you.

New Elder Home expansion

In the winter of 2024, we announced YKHC's pursuit of a new joint venture with the US Indian Health Service to expand the Elder Home. The joint venture program is a nationwide, competitive construction program that we applied for in the spring of 2025. If successful, it would double the size of the facility and increase its residents from 18 to 36. In July, we were notified that our proposal was selected for the second and final phase of evaluation and expect notification soon. The Elder Home has a waitlist and doubling our capacity is the next right step towards achieving our vision for the Yukon-Kuskokwim region and our customers.

New employee housing

Workforce and housing issues will always be a challenge but the opening of our new 132-unit staff apartment complex in the summer of 2026 will greatly alleviate our daily recruiting challenges across all YKHC departments. As we all know, the lack of housing in Bethel has been a significant challenge to recruiting and retaining new staff.

New village health clinics

In October, we broke ground on the construction of a new clinic in Mertarvik. Earlier that day, we also broke ground on the expansion of our existing clinic in Kwigillingok. We are continuing construction of new clinics in Anvik, Oscarville and Stony River. We recently finished the Lime Village clinic expansion.

We also have plans to renovate and double the size of our supply warehouse and build a daycare facility for employees. However, due to upcoming changes in the State of Alaska's Medicaid program, these improvements have been put on hold until we know how the national changes passed by Congress will affect the State's program. Excluding the proposed expansion to the Elder Home, we currently have over \$150 million of new infrastructure in design or under construction.

These significant investments in new infrastructure are an unparalleled growth happening nowhere else in rural Alaska. They will greatly improve access and quality across the YKHC health system, and thus, ultimately the health of our People. YKHC is only able to undertake this historic journey towards improved quality due to our unrelenting commitment towards excellence and our superior financial strength.

In appreciation and gratitude

Countless YKHC personnel played an important part in our emergency response to former Typhoon Halong. We had medical, behavioral health, construction and remote maintenance teams who worked and slept in affected villages. Many others shipped supplies throughout the region and set up and managed the Bethel shelter, its travel, meal preparation, laundry and cleaning operations. Numerous federal, state, public and private partners also helped. We will continue to lead water and sewer rebuilding efforts through 2026.

Rural Health Transformation Program

The Rural Health Transformation Program is a \$50 billion program to make improvements to rural health over the next five years and was recently authorized by Congress. It is administered by the U.S. Dept. of Health & Human Services and the State of Alaska. YKHC has provided the State comments on how the program can be most beneficial for rural residents and is planning on participating over the life of the program. The program's rules are being developed now by the State and as we learn more, we will share with you.

Quyana and Dogidinh

Finally, on behalf of the YKHC Board of Directors and leadership, we thank all 1,600 employees for everything you do each and every day. Your dedication and devotion towards achieving our mission and vision is applauded.

Sincerely,

Darren Cleveland

Dan Winkelman



Mary Ayunerak, YKHC Board Member (left) and Patty Smith, Vice President of Outpatient and Village Health, catching up while walking towards the Alakanuk Tribal Council office in July 2025

ORGANIZATION



58 Federally Recognized Tribes

YKHC Board of Directors

President & CEO

Vice President of Communications

- Public / Media Relations
- Internal Communications

Vice President of Quality

- Human Studies
- Research Coordinator
 - Surveillance
 - Clinical Trial Evaluations
- Performance Improvement
 - Corporate Performance Improvement
 - Joint Commission Maintenance and Preparation
 - Policies and Procedures Coordination
 - Customer Comments Coordination and Monitoring
 - Root Cause Analysis
- Lean Project Management
 - Angyaq Quality Systems
- Corporate Risk Management
 - Unusual Occurrence Monitoring and Reporting

VP of Finance and Chief Financial Officer

- Revenue Management
 - Patient Financial Services
 - Admissions
 - Provider Enrollment
 - Medical Records
 - Coding and Data/Charge Entry
 - Utilization Review (UM/UR)
- Travel & Medicaid Services
 - Medicaid Enrollment
 - Prior Authorization
 - Travel
 - Qavartarvik Customer Lodge
 - Customer Shuttle
- Accounting
 - Payroll
 - Accounts Payable
 - General Ledger
 - Treasury
- Finance Operations
 - Finance Administration
 - Grants Development
- Technology/CIO
 - Help Desk
 - Network Management
 - RAVEN
- Construction Finance

Vice President of Support Services

- Prematernal Home
- Construction
 - General Contractor Services
 - Mechanical Administrator
 - Electrical Administrator
 - Auto Maintenance
- Capital Projects
 - Planning and Design Services
 - Capital Projects Grants
- Safety & Security
 - Emergency Management
 - Security
 - Interpreter Services
- Materials Management
 - Purchasing
 - Inventory Control
 - Medical and Office Supplies
 - Shipping and Receiving
- Corporate Grounds & Facilities
 - Corporate Facilities Maintenance
 - Housing/BH Facilities Maintenance
 - Grounds Maintenance
 - Corporate Motor Pool
- Clinical & Patient Facilities
 - Dietary Services
 - Environmental Services
 - Hospital Maintenance
 - Biomedical Engineering
 - Hospital Motor Pool
- Housing Services

Vice President of Legal Affairs and Workforce

- Legal Affairs
 - General Counsel
 - Contracts
- Compliance
 - Privacy
 - Audits
- Workforce & Culture
 - Benefits
 - HRIS
 - Recruiting
 - Employee Relations
 - YK Area Health Education Center
 - Training & Organizational Development

Vice President of Outpatient Care & Village Health

- Community Health Aide Program/Education
 - Training Center
 - Field Supervision
 - CHAP Compliance
 - CHAP Registration
- YKDRH Primary Care
 - Care Management
 - Itinerant NP/PA Program
 - Access to Collaborative Treatment
 - ANMC Field Clinic
 - Women's Health
- YKDRH Specialty Care
 - Audiology
 - Therapy Services/Traditional Healing
 - Dental
 - Optometry
 - Diabetes
 - Women Infants and Children
 - Tobacco Cessation
- Public Health
 - Population Health
 - Centralized Scheduling
 - Immunization/Well Child
 - Office of Environmental Health
 - Injury Control and Emergency Medical Services
 - Remote Maintenance Workers
 - Village Clinic Support
- Sub-Regional Clinics
 - Hooper Bay
 - Emmonak
 - St. Mary's
 - Toksook Bay
 - Aniak
 - SRC Housing & Facilities
 - SRC Performance Improvement

Vice President of Hospital Services

- Yukon-Kuskokwim Delta Regional Hospital**
 - Chief of Staff
 - Credentialing
 - Medical Staff Services
 - SART
 - Trauma Services
 - Pediatrics
 - Pharmacy Services
 - Diagnostic Services
 - Imaging
 - Laboratory
 - Respiratory Services
 - Chief Nurse Executive
 - Nutrition Therapy
 - Hospitality
 - Infusion Clinic
 - Inpatient Adult/Peds
 - Obstetrics
 - Surgery
 - Sterile Processing Department
 - Emergency Department
 - Social Services
 - Infection Prevention
 - Employee Health
 - Nurse Education
 - YK Elders Home
- Behavioral Health Services**
 - Administration
 - Residential Services
 - BH Nurse
 - Morgan House
 - Bautista House
 - YK Ayagnirvik Healing Center
 - Inpatient Rehabilitation
 - Outpatient
 - McCann Treatment Center
 - Sobering Center
 - Outpatient Services
 - Outpatient Clinic
 - Village Services
 - Behavioral Health Aides
 - Preventative Services
 - Systems of Care
 - Native Connections
 - Prevention Early Intervention
 - Zero Suicide
 - Uqisqjun
 - Developmental Disability Services
 - Family Infant and Toddler & Infant Learning Program
 - DD Waiver Program
 - Star Program
 - Malone Home
 - DD Support Services
 - Emergency Services
 - BH Emergency Services Clinicians
 - BH DES Unit
 - Crisis Respite Center

Mission

Working Together to Achieve Excellent Health

Vision

Through Native Self-Determination and Culturally Relevant Health Systems, We Strive to be the Healthiest People

Values

- Optimism*
- Compassion*
- Pursuit of Excellence*
- Trust*
- Personal Growth*
- Elder Knowledge*
- Importance of Family*

2025—The year in photos

JAN.



On January 1 at 10:07 p.m., the first baby of 2025 in the YK Delta was born at the Yukon-Kuskokwim Delta Regional Hospital. Welcome Tiffany James, weighing 7 lbs. and 13 oz. and measuring 20 inches long.

FEB.



Rosemary John of Newtok, center, was recognized as Health Aide of the Year at YKHC's Tribal Gathering, held Feb. 27-28 in Bethel.

JULY



For one family from Pilot Station, the chance to get a mammogram close to home was too important to miss. When fog grounded their flight, Fr. Stanley Heckman, a YKHC Behavioral Health Aide, fueled his boat and took his wife Anna, daughter Maria, and friend Susie Makaily down the Yukon River to the clinic in St. Mary's to get this important health screening.

AUG.



YKHC partnered with the Lime Village community to celebrate the groundbreaking of a project to bring an exam room to the community. This was one of several village health clinics currently being built or remodeled by YKHC.

MAR.



YKHC's Dental Department offered families free dental screenings at the Cama'i Dance Festival in Bethel, continuing a 36-year tradition.

APR.



Community Health Aides Jorian Hamilton (Shageluk), Michael Compton (Bethel), John Friendly (Bethel), Josephine Henry (Quinhagak) reached the highest milestone in their career as health aide, earning their Community Health Undergraduate Certificates at Alaska Pacific University.

SEPT.



From 7 - 9 p.m. most Wednesdays, the Qasgirmuit dance group meets to yuraq in the Gathering Place at the hospital. New and experienced dancers gather for this healthy community activity.

OCT.



YKHC hosted a debrief session for Senator Dan Sullivan and a team of local, state and federal leaders to help coordinate disaster recovery services for families and communities devastated by Typhoon Halong. (See page 20 for more.)

MAY



Nurses enjoyed a breakfast meal as part of Nurses Week, a celebration each May to recognize and celebrate our nurses, who serve our patients with care and compassion all year long.

JUNE



James Charlie Sr., center, from Toksook Bay retired from his role as Honorary Board Member. Quyana for your many years of service and dedication to the Yukon-Kuskokwim Health Corporation and the People we serve.

NOV.



For Alaska Native Heritage Month, YKHC staff across the region joined the "Rock Your Mocs" virtual event, sharing photos in traditional footwear to honor Indigenous peoples and their achievements.

DEC



During the month of December, employees across YKHC took some time to celebrate the holiday season, pausing to reconnect with fellow teammates. This December, the Out-patient Clinic and Pharmacy teams combined forces for big holiday fun.

Progress on priorities

As shared by our late honorary board member Dr. Paul John, napartet are the masts of boats that led him and his father to their traditional fishing waters. At YKHC, Dr. John’s story inspires our work and helps guide our plans to improve health in our region.

Each year at Tribal Gathering, delegates identify the health improvement needs they would like YKHC to focus on. Our board approves them. These priorities become our Napartet Strategy, which guides YKHC’s work each year. Teams across the organization work together on these priorities to make clear, measurable improvements that lead to better health for patients and families.

In this report, we share highlights from 2025 and show how these efforts are improving access to care, quality of services, and overall well-being across the region.



Community members and YKHC leaders gathered for groundbreaking for a new health clinic in Mertarvik in October.

Priority 1 – Increase access to primary, specialty, and village care closer to home.

Our customers tell us: We want to be able to receive medical care quickly and conveniently, as close to home as possible. This means shorter wait times for appointments and more services offered in villages and Bethel.

Some of the steps we took to increase access to care included:

- Started a new system to assign (panel) doctors to specific patients and villages, to ensure every patient has a primary care doctor responsible for their care.
- Reviewed how we hire providers to help ensure we hire the right people, who are prepared to serve in our region and travel to villages to provide care.
- Identified ways to schedule more appointments in one visit, so patients do not have to come back as often for follow-up visits.
- Increased efforts to offer mammograms at sub-regional clinics and colorectal cancer screenings in villages.
- Launched new, easier and more convenient screening for cervical cancer that can be done in minutes during a regular healthcare visit in Bethel.

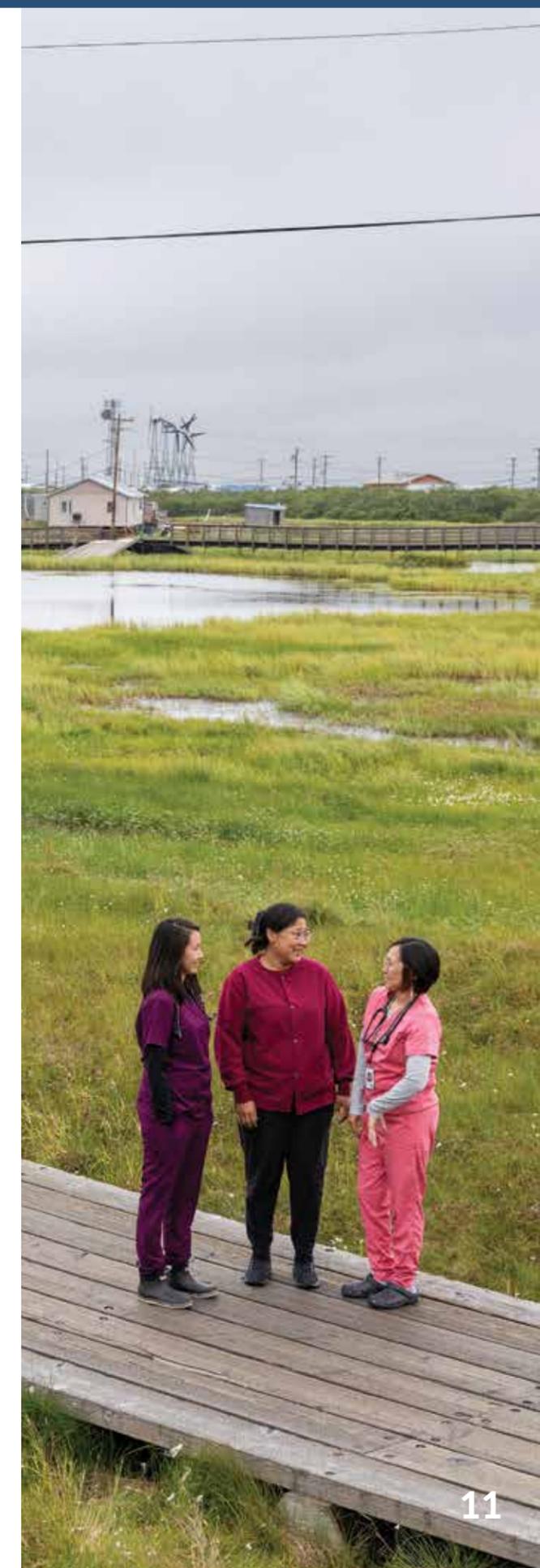
48% of patients are paneled with a provider



200+ mammograms completed during summer mammogram clinics in sub-regional clinics



More than 1,000 more patients seen in outpatient primary care compared to 2024



Priority 2 – Enhance community partnerships to improve emergency response and community health in villages

When there are emergencies in villages, community members want to ensure there is a quick response by trained individuals. This requires a team of local, trained responders, supporting the health aide. In 2025, our Health Aides responded to 11% more emergency encounters outside of regular business hours. Increasing community capability with more trained first responders is a tremendous support.

Some of the ways YKHC worked to improve communities' ability to respond to emergencies included:

- Offered 77 emergency medical services (EMS) classes, reaching students in all 11 YKHC service area units.
- Increased the number of first responder trainings in villages.
- Focused on training interested community members without medical background so they had the skills and confidence to act as first responder.

62% increase in number of lay people taught emergency response skills compared to 2024



9% more students trained in EMS skills overall



17% more EMS classes taught in the region than in 2024



Priority 3 – Improve travel and care coordination with ANTHC

Accessing medical care in our region requires referrals and travel. Specialty care patients often need to travel to Anchorage. Customers asked for this process to be quicker and easier.

A few of the steps we took to improve travel and care coordination include:

- Established monthly collaborative meetings with Alaska Native Tribal Health Consortium team to drive initiatives.
- Standardized referral process to ensure consistency.
- Updated customer preferred airline in YKHC travel care system.
- Created handout to help families better understand travel guidelines on medevac flights.

Close to 13,000 referrals scheduled and submitted in 2025



5% faster turnaround time for referrals compared to 2024



Priority 4 – Increase suicide prevention activities and access to behavioral care

Customers expressed a strong need for additional behavioral health support, both for individuals and communities. They asked for quicker access, additional village staff and more preventative activities.

To help expand our behavioral health services throughout the region, here are a few of the steps we took:

- Added additional front office and behavioral health aide staff.
- Coordinated with Tribes and other agencies to increase number of prevention activities in villages.
- Implemented additional patient appointment reminders, which helped increase the number of patients who kept assessment appointments.

91% more behavioral health assessments completed compared to 2024



225% increase in number of behavioral health preventative activities compared to 2024



62% of outreach activities took place in villages, with the other 38% occurring in Bethel



Cancer screening rates increase in 2025

Cancer is a top cause of death for people in the Yukon-Kuskokwim region. Colorectal cancer rates for Alaska Native people are over twice the national rate.

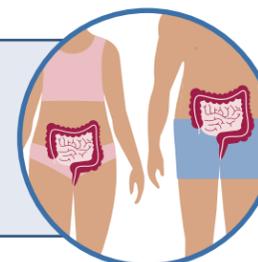
It affects people of all ages and all of us know someone who has been affected by this disease. In general, when a cancer is detected earlier, a patient will have more options for treatment and is more likely to be cured.

Colorectal cancer, breast cancer, and cervical cancer are all common types of cancer that have effective screening tools. YKHC offers screenings for all three of these cancers – and they can usually be done without leaving the YK Delta.



Our teams are here to help you get the screenings you need! Talk to your provider or call 907-543-6442 to schedule a screening. These tests can help detect cancers earlier, when they may be easier to treat.

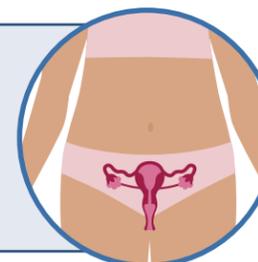
Percent of patients ages 45–75 screened for colorectal cancer— 53%, as of Dec. 2025
Up 1% over 2024



Percent of female 40–74 mammogram within past two years— 50%, as of Nov. 2025
Up 11% over 2024



Percent of female patients aged 25–65 with cervical cancer screening within past three years— 50% in Dec. 2025
Up 4% over 2024



Despite this progress, we remain substantially below our goal of having 80% of our eligible population current with cancer screenings. We will continue to work on this in 2025. We are particularly excited to expand the use of stool tests that look for cancer DNA and can often be done in your own home, and cervical cancer screening, which can be done by the patients themselves.

Improving these numbers takes significant effort and commitment from all involved. Thank you to all our teams who are working hard to get screenings done. Quyanana to our customers who have taken the time to complete these important tests!

Here's how each person in our region can help improve cancer screening rates and help catch cancers earlier, when it can lead to better outcomes.

- Tell your provider at your next visit that you want to get all screenings for which you are due.
- If you know you are due, schedule an appointment in Bethel by calling 907-543-6442. Or speak with your health aide in villages.
- Help spread the word. Encourage your loved ones to take care of their health by making 2026 the year they get current with all their cancer screenings.



Building a foundation for our future

Each year, YKHC works to improve care for our customers while strengthening the foundation of our tribal health organization. In 2025, we continued efforts to build a strong Alaska Native workforce, expand our capabilities and infrastructure, and advocate for our customers, all while maintaining a financial position that sets us up to endure.

This report highlights some of the progress we've made toward long-term success. Together, these steps are strengthening our organization and ensuring we can continue providing quality care to our communities for years to come.



Developing our workforce

At YKHC, our workforce is key to our success. In 2025, we focused on many projects to support and develop our future and current employees, helping them learn and grow so they can reach their full potential.

We worked on activities to attract, support and retain a strong Alaska Native workforce. These included training programs, scholarships, apprenticeships, summer jobs, and other efforts to prepare the next generation of YKHC health professionals. Learn more at www.ykhc.org/education

Training Initiatives: Together with our community and academic partners, we offer a wide variety of opportunities for both current employees and those who want to join us in the future.



l-r: Christopher Beltzer (VP Legal / Workforce Development), Joan Green (CNA instructor). **CNA graduates:** Jakayla Kassel, Kaitlyn Gregory, Kylie Paul, Atarah Kelila, and Markel Stowell (Chief Nursing Officer).

Dental Health Aide Therapist (DHAT): YKHC supported two students with sponsorship valued at over \$100,000 per recruit for the 2025-2027 DHAT cohort, helping them begin their careers as dental health aide therapists by 2027.



Jared Thorson



Georgelynn Carter

Summer Hire: The program helps prepare future workers for YKHC's success by giving students chances to start meaningful careers. In 2025 more than 100 students competed for 72 positions across 15 departments, a testament to the program's growing popularity and its importance to both YKHC and our future workforce.



l-r: Pharmacy summer hires Ellis Johnson, Adrian Steve, Kyana Harpak, and Sydney Lincoln.

YKHC Scholarships: YKHC's Scholarship Program plays a key role in advancing the strategic goal of building a strong and sustainable Alaska Native workforce. YKHC awards approximately \$80,000 in scholarships per year to students pursuing a career in healthcare. In 2025, we awarded scholarships to 22 deserving students.



Arianna Avugiak, Nursing



Kayla Morgan, Dental Hygiene

Building a strong financial future

With strong leadership and good management, YKHC has built a solid financial base and ended another year with positive earnings.

Having good finances means YKHC can quickly help in emergencies, like when Typhoon Halong hit our region. Without waiting for a disaster declaration or help from the State, YKHC sent supplies, moved people to safety, and set up a shelter in Bethel. This support lasted for nearly a month and involved many parts of the organization.

Because of this financial strength, YKHC can reinvest money to improve care for customers and make work better for employees. In the past, YKHC had to wait for grants to fund improvements, but now it can begin work on important projects as a partner with the granting entity, instead of waiting for full funding.

In 2025, YKHC worked on new clinics in Anvik, Stony River, and Oscarville, and renovated the washateria in Lime Village to include a clinic space. The new clinic in Mektarvik is starting the construction process. The Elders Home and Pre-Maternal Homes, which were built approximately a decade ago, were refreshed and updated. Significant upgrades were made to the SRCs, including enhanced lab facilities and other improvements.

2025 was the five-year anniversary of the opening of the final phase of the renovated Yukon-Delta regional hospital in Bethel, which means much of the original medical

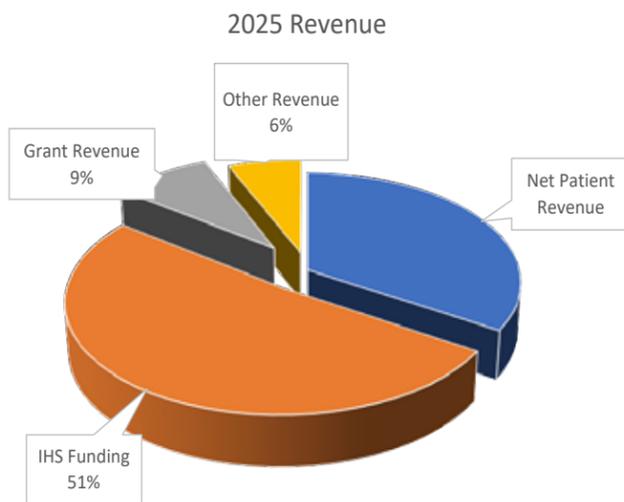
equipment is due to be replaced or updated to ensure we can keep providing high-quality care.

Besides building and fixing facilities, YKHC will finish a new 132-unit staff housing building in Bethel by the end of 2026. This will help attract more care providers and critical support staff to the region, which means better access to health care for everyone. YKHC also invested in new technology to improve reporting across the organization.

Each of these improvements is made with a careful eye on better patient care and to ensure YKHC will be here to serve our customers for many years to come.



YKHC has established a strong financial base so we can serve the people of the Yukon-Kuskokwim region for generations to come.



Enhancing infrastructure

Construction progressed on several village clinics and the new employee housing unit, Tuntu Apartments, in 2025.

TA: Tuntu Apartments. OC: Oscarville Clinic. SR: Stony River Clinic. AC: Anvik Clinic.

- Jan.
 - TA: Started apartment unit ceilings on 3rd floor; electrical and plumbing work began.
 - AC: Main building frame finished; entrance built; ceiling panels installed.
- Feb.
 - TA: Reviewed sample cabinets; finished walls on 4th floor.
 - AC: Started roof protection; electrical and plumbing work underway.
 - OC: Delivered building materials to site.
- Mar.
 - TA: Installed fire sprinkler pipes; poured equipment concrete pads.
 - AC: Installed roof edges; finished initial elec. and plumb. checks; started wall panels.
 - OC: Built main frame; made building weatherproof.
- April
 - TA: Began installing boilers and equipment.
 - AC: Started taping and painting walls.
- May
 - TA: Drove steel posts for retaining wall; installed fire pump and pump room.
 - AC: Installed roof and ceiling panels.
 - OC: Returned to site; finished ceiling walls; started heating and cooling setup.
- June
 - TA: Started elevator installation; laid flooring on 4th floor.
 - AC: Installed wall protection and under-floor padding; began exterior insulation.
 - OC: Sealed wall panels; finished electrical and plumbing setup.
 - SR: Delivered materials; installed foundation supports.
- July
 - TA: Connected water and sewer; set lift station tank and hydrants.
 - AC: Put in elect. switches and lights; began installing heating/cooling equipment.
 - OC: Installed roof trims; painted and finished interior walls.
 - SR: Received materials; built main frame; installed insulation panels.
- Aug.
 - TA: Built and sided lift station; installed roof drains; elevator approved for use.
 - AC: Set up communications equipment; finished heating and cooling pipes.
 - OC: Installed electrical wires; finished ceiling tiles and floors.
 - SR: Sealed wall panels; finished ceiling; built interior partitions; installed doors.
- Sept.
 - TA: Finished roofing at entrance and lift station; powered site lights.
 - AC: Ordered materials for underground utilities.
 - SR: Set up temp power; finished elect. and plumb. setup; started panels.
- Oct.
 - TA: Started heating; put up exterior signs and generator; began ceiling grid.
 - AC: Fire alarm and exterior insulation done; site cleaned.
 - OC: Exterior wrap, wiring, dental equipment, and fire alarm finished.
 - SR: Exterior wrap, electrical, painting and taping finished.
- Nov.
 - TA: Began install of appliances and bathroom accessories; finished entrance ceiling.
 - AC: Installed generator platform, ramp, siding and trims.
 - SR: Finished ceiling tiles, walls, floors, wiring, and dental equipment.
- Dec.
 - TA: Flooring completed in apartment units; started heating controls.
 - OC: Site shut down for winter.
 - SR: Generator and fuel tank set; plumbing, heating, and alarms finished.



Advocating for our customers

Although our region is geographically isolated, we are an active part of the broader healthcare community across the state and nation. Our leadership team regularly works with elected officials and partner organizations to advocate for the needs of the people. Together, we can make meaningful progress toward a healthier future.



Dan Winkelman and other community leaders met with Scott Turner, Secretary of the U.S. Department of Housing and Urban Development, in August.



Congressman Nick Begich visited YKHC during a trip to the region in October.



Alaska Native Tribal Health Consortium CEO Natasha Singh and COO Al Montoya travelled with YKHC leaders to Tununak in October.

Recovery after Typhoon Halong

The night of Oct. 9, 2025, the remnants of Typhoon Halong struck the Yukon-Kuskokwim Delta, flooding more than one-third of communities in our region. Our hearts go out to everyone who experienced loss and disruption, especially those still unable to return home.

In the hours following the storm, YKHC staff coordinated deliveries of food, water, and sanitary supplies to villages requesting assistance, distributing more than 28,000 bottles and cans of water and nearly 12,000 meals across the region.

In the days and weeks that followed, YKHC teams worked around the clock to support affected communities by operating shelters, assisting with evacuations, and coordinating travel for displaced families. Clinical, behavioral health, maintenance, and support staff provided care, delivered supplies, and assessed critical infrastructure needs in Bethel and surrounding villages. These efforts were coordinated through the YKHC incident command team in close partnership with local and state agencies.

We extend our sincere gratitude to the many individuals and organizations that supported response and recovery efforts, including the Alaska National Guard and Coast Guard, President Trump, Governor Dunleavy, Senators Dan Sullivan and Lisa Murkowski, the State of Alaska



Within days of the storm, YKHC remote maintenance workers began work helping restore water, wastewater and other infrastructure to affected communities.

Emergency Operations Center, FEMA, the Alaska Division of Forestry, the American Red Cross, AVCP, AVCP RHA, the City of Bethel, Lower Kuskokwim School District, airline and cargo operators, Samaritan's Purse, Team Rubicon, local churches, businesses, and others.

The impacts of this storm will be felt for years. **As we enter 2026, YKHC remains committed to supporting the physical and mental health of affected individuals, helping restore water infrastructure, and advocating for policies to support survivors.**

